

LIM 345
LOCAL MUNICIPALITY

DRAFT SERVICE DELIVERY AND
BUDGET
IMPLEMENTATION PLAN
2017/2018

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1. INTRODUCTION AND LEGISLATION

The SDBIP provides the vital link between the Mayor, Council (executive) and the Administration, and facilitates the process for holding management accountable for its performance. It is a management, implementation and monitoring tool that will assist the Mayor, Councilor, Municipal Manager, Senior Managers and community. A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purpose of monitoring the execution of the budget, performance of senior management and achievement of the strategic objectives set by council. It enables the Municipal Manager to monitor the performance of Senior Managers; the Mayor to monitor the performance of the Municipal Manager; and the Community to monitor the performance of the Municipality.

The SDBIP should therefore determine (and be consistent with) the performance agreements between the Mayor and the Municipal Manager and the Municipal Manager and Senior Managers determined at the start of every financial year and approved by the Mayor. Section 53 of the Municipal Finance Management act (Act no 56 of 2003), states that the Mayor of a municipality must- take all reasonable steps to ensure that the municipality approves its annual budget before the start of the budget and that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget.

Section 40 of the MSA states that a municipality must establish mechanisms to monitor and review its performance management system.

Section 54 (1)(c) of MFMA states that 54. (1) On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72, the mayor must—

- (a) consider the statement or report;
- (b) check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
- (c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;
- (d) issue any appropriate instructions to the accounting officer to ensure—
 - (i) that the budget is implemented in accordance with the service delivery and budget implementation plan; and
 - (ii) that spending of funds and revenue collection proceed in accordance with the budget;
- (e) identify any financial problems facing the municipality, including any emerging or impending financial problems; and
- (f) in the case of a section 72 report, submit the report to the council by 31 January of each year.

In terms of MFMA Circular 13, the SDBIP is a layered plan, with the top layer of the plan dealing with consolidated service delivery targets and in-year deadlines, and linking such targets to top management. Once the top-layer targets are set, the top management is then expected to develop the next (lower) layer of detail of the SDBIP, by providing more detail on each output for which they are responsible for, and breaking up such outputs into smaller outputs and linking these to each middle-level and junior manager. Much of this lower layer detail will not be made public nor tabled in council – whilst the municipal manager has access to such lower layer detail of the SDBIP, it will largely only be the senior manager in charge who will be using such detail to hold middle-level and junior-level managers responsible for various components of the service delivery plan and targets of the municipality. Only the highest layer of information of the SDBIP will be made public or tabled in the council. Such high-level information should also include per ward information, particularly for key expenditure items on capital projects and service delivery – this will enable each ward councilor and ward committee to oversee service delivery in their ward.

ABBREVIATIONS

ABET	Adult Basic Education and Training
ART	Annual Training Report
ARVT	- Anti Retroviral Treatment
CASP	Comprehensive Agricultural Support Programme
CBO	Community Based Organisation
BEE	Black Economic Empowerment
Cs	Community Survey
DSAC	Department of Sports, Arts and Culture
DEA	Department of Environmental Affairs
DGP	District Growth Points
DHSD	Department of Health and Social Development
DME	Department of Minerals and Energy
DPLG	Department of Provincial and Local Government
DLGH	Department of Local Government and Housing
DWA	Department of Water Affairs
EIA	Environmental Impact assessment
EMF	Environmental Management Framework
EMS	Emergency Medical Services
EPWP	Expanded Public Works Programme
ESKOM	Electricity Supply Commission
FBE	Free Basic Electricity
FET	Further Education and Training
GIS	Geographic Information System
GRAP	General Recognized Accounting Principles
HDI	Historical Disadvantaged Individuals
HR	Human Resource
ICT	Information and Communication Technology
IEM	Integrated Environmental Management
IGR	Intergovernmental Relations
IIASA	Institution of Internal Auditors of South Africa
IT	Information Technology
JOC	Joint Operation Committee
LDA	Department of Land Affairs
LDOE	Limpopo Department of education
LED	Local Economic Development
LEDET	Limpopo Economic Development, Environment and Tourism
LGSETA	Local Government Sector Education and Training Authority
LMS	Local Municipalities
MFMA	Municipal Finance Management Act
MIG	Municipal Infrastructure Grant
NEMA	National Environmental Management Act
NGO	Non-Governmental Organization
PGP	Provincial Growth Points
PMS	Performance Management Unit
PPF	Professional Practice Framework
PPP	Private Public Partnership
PEA	Potential Economically Active
RAL	Roads Agency Limpopo
RDP	Reconstruction and Development Programme
RESIS	Revitalisation of Small Irrigation Schemes
SANBI	South African National Biodiversity Institute
SANPARKS	South African National Parks
SARS	South African Revenue Services
SCM	Supply Chain Management
SDF	Spatial Development Framework
SEA	Strategic Environmental Assessment
SMME	Small Medium and Micro Enterprise
SOER	State of Environment Report
SWOT	Strength, Weaknesses, Opportunities and Threats
VCT	Voluntary Counseling and Testing
VDM	Vhembe District Municipality
WTW	Water Treatment Works

VISION AND MISSION

VISION

“A sustainable, spatially integrated and inclusive municipality with a vibrant, job creating local economy”

MISSION

To ensure the provision of sustainable basic services and infrastructure to improve the quality of life of our people and to grow the local economy for the benefit of all our citizens.

VALUES

Transparency
Accountability
Responsive
Professional

3. LIM 345 MUNICIPALITY DEPARTMENTS

LIM 345 Municipality administration is composed of the following departments: 1. Office of the Municipal Manager, 2. Corporate Services, 3. Strategic Planning and LED, 4. Budget and Treasury, 5. Technical Services, 6. Community Services

Priority Issue/Programme	Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project/Indicator Description	Location	Ward	Funding Source	Budget 17/18 R'000	Start Date	End Date	1st Q Targets	2nd Q Targets	3rd Q Targets	4th Q Targets	18/19 R'000	19/20 R'000	Portfolio Of Evidence	Dept
SPATIAL PLANNING																				
Settlement and Property Management	Preferred investment destination	To develop and align the SDF in line with SPLUMA by 30 June 2018	New Indicator	Develop the SDF and submit to Council for approval by 30 June 2018	Spatial Development Framework	Submission of the SDF to Council for Approval	LIM 345	Administration	Income	1 140 000	1/7/2017	30/6/2018	Development of the draft SDF	submit the draft SDF to Council for noting	Public Participation	Submit the Draft SDF to Council for approval	OPEX	OPEX	SDF and Council Resolution	P & Dev
BASIC SERVICE DELIVERY (HIGHER SDBIP)																				
Sound Municipal Institution	Good governance and Administration	# of Council Meetings convened by 30 June 2018	???? Council meetings held in 2016/17	12 Council Meetings coordinated and supported by 30 June 2018	Council Meeting	Organize Council Meeting as per schedule	LIM 345	Administration	Income	OPEX	1/7/2017	30/6/2018	3 Council Meeting	3 Council Meeting	3 Council Meetings	3 Council Meetings	OPEX	OPEX	Notices of Invitations, Minutes, Attendance Register	CORP
Sound Municipal Institution	Good governance and Administration	# of Executive Committee Meetings convened by 30 June 2018	???? Executive Committee held in 2016/17	12 Executive Committee Meetings to be coordinated and supported by 30 June 2018	Executive Committee Meetings	Organize Executive Committee Meetings as per schedule	LIM 345	Administration	Income	OPEX	1/7/2017	30/6/2018	3 EXCO meetings	3 EXCO meetings	3 EXCO meetings	3 EXCO meetings	OPEX	OPEX	Notices of Invitations, Minutes, Attendance register,	MM
Sound Municipal Institution	Good governance and Administration	# of Portfolio Committee Meetings to be held by 30 June 2018	??? Portfolio Committee Meetings held in 2016/17	96 Portfolio Committee Meetings (12 Per Portfolio Committee) by 30 June 2018	Portfolio Committee Meetings	Organize Portfolio Committee meeting as per schedule	LIM 345	Administration	Income	OPEX	1/7/2017	30/6/2018	24 Portfolio Committee Meetings (3 per Portfolio Committee) coordinated	24 Portfolio Committee Meetings (3 per Portfolio Committee) coordinated	24 Portfolio Committee Meetings (3 per Portfolio Committee) coordinated	24 Portfolio Committee Meetings (3 per Portfolio Committee) coordinated	OPEX	OPEX	Notices of Invitations, Minutes, Attendance Register	MM
Sound Municipal Institution	Good governance and Administration	# of reports developed on implementation of council resolutions by 30 June 2018	???? reports developed in 2016/17	4 progress reports on implementation of council resolutions to be developed by 30 June 2018	Council resolution implementation	Development of Council Resolution Register and monitor implementation of council resolutions	LIM 345	Administration	Income	OPEX	1/7/2017	30/6/2018	1 Council resolution implementation report	1 Council resolution implementation report	1 Council resolution implementation report	1 Council resolution implementation report	OPEX	OPEX	Proof of submission and ATR	CORP
Sound Municipal Institution	Good governance and Administration	To Develop Work Skills Plan (WSP) and Annual Training Report (ATR) and submit to LGSETA by 30 April 2018	New Indicator	Develop and submit the WSP and ATR to LGSETA by 30 April 2018	WSP and ATR	Development and submission of the WSP and ATR	LIM 345	Administration	Income	OPEX	1/7/2017	30/6/2018	Implementation of the 2017/18 WSP	Implementation of the 2017/18 WSP	Conduct skills audit/introduce Gapskill webtool	Submit the WSP and ATR to LGSETA	OPEX	OPEX	WSP, ATR and Proof of Submission	CORP
Sound Municipal Institution	Good governance and Administration	To develop the SDBIP 2018/2019 and submit to the Mayor for signature within 28 days after approval of the budget by 30 June 2018	2017/18 SDBIP	Development and submission of the 2018/2019 SDBIP to the Mayor for signature within 28 days after approval of the budget by 30 June 2018	SDBIP Development	Collect information from departments. Develop a draft SDBIP. Submit to departments for inputs. Incorporate inputs and submit to council for approval by 31 March 2018. Submit to the Mayor for signature. Submit to council for noting.	LIM 345	Administration	Income	OPEX	1/7/2017	30/6/2018	N/A	N/A	N/A	SDBIP signed by the Mayor within 28 days after approval of the budget	OPEX	OPEX	Signed SDBIP	CORP
Sound Municipal Institution	Good governance and Administration	To submit the Employment Equity report to Department of Labour (DoL) by 31 December 2017	New Indicator	Submit Employment Equity Report DoL by 31 December 2017	Equity	Development and submission of the Employment Equity Report	LIM 345	Administration	Income	OPEX	1/10/2017	31/12/2017	Development of the Employment Equity Report	Submission of Annual Training Report	N/A	N/A	OPEX	OPEX	Employment Equity Report, proof of Submission	CORP
LOCAL ECONOMIC DEVELOPMENT (HIGHER SDBIP)																				
Local Economic Development	Preferred Investment Destination	# of jobs created through EPWP programme by 30 June 2018	New Indicator	500 jobs to be created through EPWP through by 30 June 2018	EPWP	Jobs created through the implementation of labour intensive methods	LIM 345	All Wards	Income	OPEX	1/7/2017	30/6/2018					OPEX	OPEX		P & DEV
MUNICIPAL FINANCE MANAGEMENT AND VIABILITY (HIGHER SDBIP)																				

Priority Issue/Programme	Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project/Indicator Description	Location	Ward	Funding Source	Budget 17/18 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	18/19 R'000	19/20 R'000	Portfolio Of Evidence	Dept
Financial viability management	To Improve overall Financial Management of the Municipality	To obtain unqualified audit opinion by 30 June 2018	New Indicator	Unqualified Audit Opinion Obtained by 30 June 2018	Unqualified Audit Opinion	Complying with legislative frameworks, keeping records and submit AFS	LM345	Administration	Income	OPEX	1/7/2017	30/6/2018	N/A	N/A	N/A	Obtaining of Unqualified Audit Opinion	OPEX	OPEX	AGSA Audit Report	B&T
Financial viability management	To Improve overall Financial Management of the Municipality	% MIG Budget spent by 30 June 2018(????? Value spent/????? Value Budget)	New Indicator	100% MIG Budget spent by 30 June 2018(R /)	MIG Spending	Spending 100 % of MIG allocated fund(?????)	LM345	Administration	MIG	OPEX	1/7/2017	30/6/2018	N/A	N/A	N/A	100% MIG spent(R57902 000 /R57902 000)	OPEX	OPEX	MIG Spending Report	B&T and TECH
GOOD GOVERNANCE AND PUBLIC PARTICIPATION																				
Good Governance	Good Cooperative Governance	To review the IDP for 2016/2017 and development of 2017/18 IDP financial year by 31 May 2018	New Indicator	IDP review for 2016/2017 and development of 2017/18 IDP and approved by Council by 31 May 2018	IDP Review	Compile IDP analysis phase, Organise the IDP rep forum. Conduct Strategic Planning session and present to the IDP rep forum, Draft IDP completed and submitted to Council for adoption by 31 March 2017, IDP Public participation. Final IDP submitted to council for adoption by 31 May 2018	LM345	Administration	Income	OPEX	1/7/2017	30/6/2018	Complete the IDP analysis phase and conduct the IDP representative forum.	Conduct Strategic Planning session and compile the IDP strategic chapter	Draft IDP completed and submitted to Council for adoption by 31 March 2017	Final IDP submitted to council for adoption by 31 May 2017	OPEX	OPEX	Council resolutions, Draft IDP, Strategic plan report, Attendance register, Invitations for strategic plan, IDP Consultation attendance register, IDP Analysis base	
Good Governance	Good Cooperative Governance	To coordinate 14 risk management activities by 30 June 2018	New Indicator	14 risk activities to be coordinated by 30 June 2018	Risk Management project	Facilitate and coordinate risk management meetings	LM345	Administration	Income	OPEX	1/7/2017	30/6/2018	2 risk activities (Develop Quarterly Strategic Monitoring Risk Report, Risk Management Committee Meeting held)	3 risk activities (Develop Quarterly Strategic Monitoring Risk Report, Operational Risk Assessment Report developed, Risk Management Committee Meeting held)	3 risk activities (Develop Quarterly Strategic Monitoring Risk Report, Strategic Risk Assessment for 2016/2017 done, Risk Management Committee Meeting held)	5 risk activities (Risk Management Plan 2016/2017 developed, Review Risk Management Policy and Strategy, Fraud Policy Reviewed, Fraud Response Plan developed, Risk Management Committee Meeting held)	OPEX	OPEX	Attendance register, Minutes and Programme	MM
Good Governance	Good Cooperative Governance	To develop the Internal Audit Charter, and Audit Committee Charter and submit to Audit Committee and council for approval by 30th June 2018	New Indicator	Internal Audit Charter and Audit Committee Charter developed and submitted to Audit Committee and council for approval by 30 June 2018	Internal Audit Charter and Audit Committee Charter	Develop the Internal Audit charter and Audit Committee Charter submit to council for approval	LM345	Administration	Income	OPEX	1/4/2018	30/6/2018	N/A	N/A	N/A	Internal Audit Charter, Audit and Performance Audit Charter developed and submitted to council for approval by 30th June 2017	OPEX	OPEX	Internal Audit Charter and Audit Committee Charter and Council Resolution	MM
Good Governance	Good Cooperative Governance	# of by laws to be developed by 30 June 2018	New Indicator	8 by laws to be developed by 30 June 2018	Development of Municipal By-laws	Development of the following by laws: 1. Disaster Management, 2. Solid Waste Management, 3. Public open space, 4. Public Health, 5. Spatial Planning and Land Use Management, 6. Property rates, 7. Credit control and debt collection and 8. Indigent management	LM345	Administration	Income	OPEX	1/7/2017	1/7/2018	Development of the draft bylaws	Submit draft bylaws to Council for provisional approval	Workshopping of Councillors and Public Participation on draft by laws	Final submission of the bylaws to Council for final approval and publishing in Provincial Gazette	OPEX	OPEX	Bylaws newspaper notice, attendance registers for public consultation, 2 Council resolutions and Promulgation notice for the 8 by laws in the provincial gazette	COMM
Good Governance	Good Cooperative Governance	# of public participation to be implemented by 30 June 2018	New Indicator	4 public participation conducted by 30 June 2018	Public Participation	Consult members of the public on service delivery issues	LM345	All wards	Income	OPEX	1/7/2017	30/6/2018	1	1	1	1	OPEX	OPEX	Attendance register and Programme	CORP

Priority Issue/Programme	Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project/Indicator Description	Location	Ward	Funding Source	Budget 17/18 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	18/19 R'000	19/20 R'000	Portfolio Of Evidence	Dept
Good Governance	Good Cooperative Governance	To review the IDP for 2017/2018 financial year by 31 May 2018	New Indicator	IDP review for 2016/2017 completed and approved by Council by 31 May 2018	IDP Review	Compile IDP analysis phase, Organise the IDP rep forum, Conduct Strategic Planning session and present to the IDP rep forum, Draft IDP completed and submitted to Council for adoption by 31 March 2017, IDP Public participation, Final IDP submitted to council for adoption by 31 May 2017	LIM345	Administration	Income	OPEX	1/7/2017	30/6/2018	Complete the IDP analysis phase and conduct the IDP representative forum.	Conduct Strategic Planning session and compile the IDP strategic chapter	Draft IDP completed and submitted to Council for adoption by 31 March 2017	Final IDP submitted to council for adoption by 31 May 2017	420000	450 000,00	Council resolutions, Draft IDP, Strategic plan report, Attendance register, Invitations for strategic plan, IDP Consultation attendance register, IDP Analysis phase	STRAT
MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT																				
Sound Municipal Institution	Good governance and Administration	# of Council Meetings covered by 30 June 2018	New Indicator	12 Council Meetings coordinated and supported by 30 June 2018	Council Meeting	Organize Council Meeting as per schedule	LIM345	Administration	Income	OPEX	1/7/2017	30/6/2018	3 Council Meeting	3 Council Meeting	3 Council Meetings	3 Council Meetings	OPEX	OPEX	Notices of Invitations, Minutes, Attendance Register	CORP
Sound Municipal Institution	Good governance and Administration	# of Executive Committee Meetings covered by 30 June 2018	New Indicator	12 Executive Committee Meetings to be coordinated and supported by 30 June 2018	Executive Committee Meetings	Organize Executive Committee Meetings as per schedule	LIM345	Administration	Income	OPEX	1/7/2017	30/6/2018	3 EXCO meetings	3 EXCO meetings	3 EXCO meetings	3 EXCO meetings	OPEX	OPEX	Notices of Invitations, Minutes, Attendance register,	MM
Sound Municipal Institution	Good governance and Administration	# of Portfolio Committee Meetings to be held by 30 June 2018	New Indicator	96 Portfolio Committee Meetings (12 Per Portfolio Committee) by 30 June 2018	Portfolio Committee Meetings	Organize Portfolio Committee meeting as per schedule	LIM345	Administration	Income	OPEX	1/7/2017	30/6/2018	24 Portfolio Committee Meetings (3 per Portfolio Committee) coordinated	24 Portfolio Committee Meetings (3 per Portfolio Committee) coordinated	24 Portfolio Committee Meetings (3 per Portfolio Committee) coordinated	24 Portfolio Committee Meetings (3 per Portfolio Committee) coordinated	OPEX	OPEX	Notices of Invitations, Minutes, Attendance Register	MM
Sound Municipal Institution	Good governance and Administration	# of reports developed on implementation of council resolutions by 30 June 2018	New Indicator	4 progress reports on implementation of council resolutions to be developed by 30 June 2018	Council resolution implementation	Development of Council Resolution Register and monitor implementation of council resolutions	LIM345	Administration	Income	OPEX	1/7/2017	30/6/2018	1 Council resolution implementation report	1 Council resolution implementation report	1 Council resolution implementation report	1 Council resolution implementation report	OPEX	OPEX	Proof of submission and ATR	CORP
Sound Municipal Institution	Good governance and Administration	To Develop Work Skills Plan (WSP) and Annual Training Report (ATR) and submit to LGSETA by 30 April 2018	New Indicator	Develop and submit the WSP and ATR to LGSETA by 30 April 2018	WSP and ATR	Development and submission of the WSP and ATR	LIM345	Administration	Income	OPEX	1/01/2018	30/04/2018	N/A	N/A	Circulate the WSP and ATR to departments for inputs	Submit the WSP and ATR to LGSETA	OPEX	OPEX	WSP, ATR and Proof of Submission	CORP
Sound Municipal Institution	Good governance and Administration	To submit the Employment Equity report to Department of Labour (DoL) by 31 December 2017	New Indicator	Submit Employment Equity Report DoL by 31 December 2017	Equity	Development and submission of the Employment Equity Report	LIM345	Administration	Income	OPEX	1/10/2017	31/12/2017	Development of the Employment Equity Report	Submission of Annual Training Report	N/A	N/A	OPEX	OPEX	Employment Equity Report, Proof of Submission	CORP

KPA6: Municipal Transformation and Organisational Development

Improved Governance and Administration

Priority Issue/Programme	Development Objective	Key Performance Indicators/	Baseline	Annual Targets	Project Name	Project/Indicator Description	Location	Ward	Funding Source	Budget 17/18 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	18/19 R'000	19/20 R'000	Portfolio Of Evidence	Dept
5.1. MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT (LOWER SDBIP)																				
Sound Municipal Institution	Good governance and Administration	To review HR policies Framework by 30 June 2018	New Indicator	Review of the HR policies by 30 June 2018	HR Policies	Reviewing of the HR Policies for levels	LIM345	Administration	Income	OPEX	1/07/2017	30/06/2018	Review of the Subsistence and Travel Policy, Placement Policy, Recruitment Policy and Sports Policy	Invite inputs from departments regarding the new HR policy	Submit the draft HR policies to Council for provisional approval. Consultation with organised labour	Submit the final Draft HR policies to Council for approval	OPEX	OPEX	HR policies and Council Resolution	CORP
Sound Municipal Institution	Good governance and Administration	To review the Organogram by 30 June 2018	New Indicator	Approved Organogram by may 2018	Organogram review	Reviewing of organizational structure	LIM345	Administration	Income	OPEX	1/07/2017	30/06/2018	N/A	Invite inputs from departments regarding the new organogram	Submit the draft organogram to Council for inputs. Consultation with organised labour	Submit the final Draft Organogram to Council for approval	OPEX	OPEX	Approved Organogram and Council Resolution	CORP
Sound Municipal Institution	Good governance and Administration	% litigation cases finalized(# of cases addressed/# of cases received) by 30 June 2018	New Indicator	100% cases attended to (# of cases attended /# of cases received) by 30 June 2018	Management of litigations	Attending and finalizing all litigation cases of the municipality	LIM345	Administration	Income	OPEX	1/07/2017	30/06/2018	100% cases attended to (# of cases received)	100% cases attended to (# of cases received)	100% cases attended to (# of cases received)	100% cases attended to (# of cases received)	OPEX	OPEX	Litigation Register and Report	CORP
Sound Municipal Institution	Good governance and Administration	# of posts filled in terms of the approved priority list by 30 June 2018	Approved Organogram	343 Post filled in terms of the organogram	Personnel Recruitment	Personnel Recruitment as per priority list	LIM345	Administration	Income	OPEX	1/07/2017	30/06/2018	41 Positions to be filled	102 Positions to be filled	100 Positions to be filled	100 Positions to be filled	OPEX	OPEX	Advertisement, Shortlisting reports, Interview reports and Appointment letters	CORP
Sound Municipal Institution	Good governance and Administration	# of LLF Meetings convened by 30 June 2018	New Indicator	12 LLF Meetings coordinated and supported by 30 June 2018	LLF Meetings	Organize LLF Meeting as per schedule	LIM345	Administration	Income	OPEX	1/7/2017	30/6/2018	3 LLF Meeting	3 LLF Meeting	3 LLF Meeting	3 LLF Meeting	OPEX	OPEX	Minutes and Attendance Registers	CORP
Sound Municipal Institution	Good governance and Administration	To develop ICT governance system by 30 June 2018	New Indicator	ICT Governance System by 30 June 2018	ICT Governance	Development and Implementation of the ICT Plan	LIM345	Administration	Income	OPEX	1/07/2017	30/06/2018	Development of Specification, Appointment of Service Provider	Development of ICT Legal Register, Risk Management Policy, ICT Internal Audit Plan, ICT Accountability Framework and Management Plan, ICT Portfolio Management Framework and Information Security Strategy.	ICT Security Policy, Information Security Plan, ICT Continuity Plan, COBIT 5 EDM I CT Governance, COBIT 5 APO1 ICT Management, COBIT 5 APO2 ICT Strategy	COBIT 5 DSS1 ICT Operations, COBIT MEA1 ICT Performance, COBIT 5 APO13 Security Management, COBIT 5 DSS5 Information Security Services, and COBIT 5 DSS4 ICT Continuity	OPEX	OPEX	Specification, Appointment Letter ,ICT Policy	CORP

KPA6: Municipal Transformation and Organisational Development

Improved Governance and Administration

Priority Issue/Programme	Development Objective	Key Performance Indicators/	Baseline	Annual Targets	Project Name	Project/Indicator Description	Location	Ward	Funding Source	Budget 17/18 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	18/19 R'000	19/20 R'000	Portfolio Of Evidence	Dept
Sound Municipal Institution	Good governance and Administration	To develop Back to Basics Action Plan by 30 June 2018	New Indicator	New Indicator	Back to Basics Action Plan	Development and submission of the Back to Basics Action Plan	LIM345	Administration	Income	OPEX	1/07/2017	30/06/2018	Back to Basics Action Plan developed	N/A	N/A	N/A	OPEX	OPEX		CORP
Sound Municipal Institution	Good governance and Administration	# of Back to Basics Action Plan Reports developed by 30 June 2018	New Indicator	New Indicator	4 Back to Basics Action Plan reports developed by 30 June 2018	Development and submission of the Back to Basics Action Plan reports	LIM345	Administration	Income	OPEX	1/07/2017	30/06/2018	3 Back to Basics report	3 Back to Basics report	3 Back to Basics report	3 Back to Basics report	OPEX	OPEX		CORP
Sound Municipal Institution	Good governance and Administration	To Complete OHS reports on site inspection conducted by 30 June 2018	4	4 OHS On site inspection conducted developed by 30 June 2018	Occupational health	Development of the OHS report	LIM345	Administration	Income	OPEX	1/7/2017	30/6/2018	1 progress report on OHS	1 progress report on OHS	1 progress report on OHS	1 progress report on OHS	OPEX	OPEX	OHS implementation report	CORP
Sound Municipal Institution	Good governance and Administration	# of organisational performance reports developed and submitted to Council by 30 June 2018	New Indicator	8 organisational performance reports developed and submitted to Council by 30 June 2018	Quarterly performance reports	Develop a reporting template and send to departments, Receive completed template and consolidate into one report. Organise SDBIP Management meeting to consider the report. Submit the report to Council for approval.	LIM345	Administration	Income	OPEX	1/7/2017	30/6/2018	2 (Draft Annual Report 2016/2017 in term of Section 46 MSA and Fourth Quarter SDBIP performance Report 2016/2017	1 (First Quarter SDBIP performance Report 2017/2018)	4 (Mid Year Budget and Performance Assessment Report 2017/2018 in terms of section 72 MFMA, Draft and Final Annual Report 2016/2017, Oversight Report 2016/2017)	Third Quarter SDBIP performance Report 2017/18	OPEX	OPEX	2016/17 Draft Annual Report, 2016/17 Fourth Quarter SDBIP Report, 2017/18 Mid-Year Report, 2016/17 Annual Report, 2017/18 third quarter SDBIP Report	CORP
Sound Municipal Institution	Good governance and Administration	% Section 54/56 Managers with signed performance agreements by 30 June 2018 (# of managers with signed performance agreements/# of managers appointed) 30 June 2018	New Indicator	100%(5/ 5) Secion 56 Manager signed Performance Agreements in 2017/18	Performance agreements	Develop draft performance agreements. Engage the relevant Section 54/56 Managers. Submit the final performance agreement to Municipal Manager for signing. Submit the signed agreement to MEC for Cooperative Governance Human Settlement and Traditional Affairs.	LIM345	Administration	Income	Operational	1/7/2017	30/6/2018	100%(5/ 5) Secion 56 Manager signed Performance Agreements in 2017/18	100%(5/ 5) Secion 56 Manager signed Performance Agreements in 2017/18	100%(5/ 5) Secion 56 Manager signed Performance Agreements in 2017/18	100%(5/ 5) Secion 56 Manager signed Performance Agreements in 2017/18	Operational	Operational	Signed Performance Agreements	MM
Sound Municipal Institution	Good governance and Administration	# of section 54/56 managers individual assessment conducted by 30 June 2018	New Indicator	5 section 54/56 managers individual assessment conducted 30 June 2018	Individual Performance Assessment	Write a memorandum for approval of panel members and dates. Invite the participate Conduct assessment and compile assessment report.	LIM345	Administration	Income	Operational	1/7/2017	30/6/2018	1 (Annual Assessment 2016/2017)	1 (Informal Assessment 2017/2018)	1 (Formal Assessment 2017/2018)	1 (Informal Assessment 2017/2018)	Operational	Operational	Scorecards, Attendance Register	MM

Priority Issue/Programme	Development Objective	Key Performance Indicators/Measurable	Baseline	Annual Targets	Project Name	Project/Indicator Description	Location	Ward	Funding Source	Budget 16/17 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	18/19 R'000	19/20 R'000	Portfolio Of Evidence	Dept
Human Settlement and Property Management	Preferred investment destination	To develop municipal SPLUMA By Law by 30 June 2018	New Indicator	Municipal SPLUMA by law approved by Council by 30 June 2018	Approved Municipal SPLUMA	Submission of the Municipal SPLUMA to Council for approval	LIM 345	Administration	Own Funding	OPEX	1/7/2017	30/6/2018	Development of the Draft by-laws	Submission of the Draft by-laws to Council for noting	Public Participation process	Submission of the Municipal SPLUMA to Council for approval	OPEX	OPEX	Council Resolution	P & DEV
Human Settlement and Property Management	Preferred investment destination	To establish Municipal Planning Tribunal by 30 June 2018.	New Indicator	Establishment and Operation of Municipal Planning Tribunal by 30 June 2018	Municipal Planning Tribunal	Establishment of the Municipal Planning Tribunal	LIM 345	Administration	Own Funding	OPEX	1/7/2017	30/6/2018	Signing of the agreements between the municipality and the district, gazetting of the agreements.	N/A	N/A	N/A	OPEX	OPEX	Signed Agreement	P & DEV
Human Settlement and Property Management	Preferred investment destination	To develop Municipal Land Use Management Scheme by 30 June 2018	New Indicator	Municipal Land Use Management approved by Council by 30 June 2018	Land Use Management	Development of the Land Use Management Scheme	LIM 345	Administration	Own Funding	OPEX	1/7/2017	30/6/2018	Development of the draft LUS	submit the draft LUS to Council for noting	Public Participation	Submit the Draft LUS to Council for approval	OPEX	OPEX	Council Resolution	P & DEV
Human Settlement and Property Management	Preferred investment destination	# of Town Planners to be workshoped by 30 June 2018	New Indicator	3 Town Planners workshoped by 30 June 2018	Workshoping of Town Planners	Capacity building of Town Planners	LIM 345	Administration	Own Funding	OPEX	1/7/2017	30/6/2018	3 Town Planners workshoped	3 Town Planners workshoped	3 Town Planners workshoped	3 Town Planners workshoped	OPEX	OPEX	Attendance Registers	P & DEV
Human Settlement and Property Management	Preferred investment destination	% application for demarcation of new site attended to within 30 days after receipt by 30 June 2018	New Indicator	100% (# of applications processed /# of applications received) by 30 June 2018	Application received, Site visits, development plan committee sits, Generate report to council, Notify the client	Demarcation of sites	LIM 345	Administration	Own Funding	OPEX	1/7/2017	30/6/2018	100% (# of applications processed /# applications received)	100% (# of applications processed /# applications received)	100% (# of applications processed /# applications received)	100% (# of applications processed /# applications received)	OPEX	OPEX	Building plans register	P & DEV

Human Settlement and Property Management	Preferred investment destination	To develop the Valuation roll by 30 June 2018	New Indicator	Approved Valuation roll by 30 June 2018	Supplementary Valuation Roll	Updating the Approved Valuation roll	LIM 345	Administration	Own Funding	OPEX	1/7/2017	30/6/2018	Appointment of the Valuer for supplementary valuation roll	N/A	N/A	N/A	OPEX	OPEX	Appointment letter	P & DEV
Human Settlement and Property Management	Preferred investment destination	# of reports on the process of land use applications submitted to the Portfolio Committee by 30 June 2018	New Indicator	2 Reports submitted to Portfolio Committee on the process of land use application by 30 June 2018	Reports	Submission of the reports to Portfolio Committee on the process of land use application	All Wards	Administration	Own Funding	OPEX	1/7/2017	30/6/2018	N/A	1 Report	N/A	N/A	OPEX	OPEX	Reports and Minutes of the portfolio committee	P & DEV
Human Settlement and Property Management	Housing Administration	# of township establishment applications inherited from Thulamela finalized by 30 June 2018	New Indicator	4 township established by 30 June 2018	Town Establishment	Establishment of towns	LIM 345	Administration	Own Funding	OPEX	1/7/2017	30/6/2018	Appointment of the service provider	N/A	Submission of the General Plan to the Surveyor General for approval	Opening of the township register	OPEX	OPEX	Approved General Plan	P & DEV
Human Settlement and Property Management	Preferred investment destination	% application for PTO attended to within 90 days after receipt by 30 June 2018	New Indicator	100% (# of building plans assessed by 30 June 2018)	Building Plans	Application received, Site visits, for assessment. Development plan committee sit and check the plan. Response to applicant in writing	LIM 345	Administration	Income	OPEX	1/7/2017	30/6/2018	100% (# of application received/(# of application attended to within 90 days).	100% (# of application received/(# of application attended to within 90 days).	100% (# of application received/(# of application attended to within 90 days).	100% (# of application received/(# of application attended to within 90 days).	OPEX	OPEX		P & DEV

Human Settlement and Property Management		% by law contraventions notices issued within 5 days after identification by 30 June 2018	New Indicator	100% (# of contravention notices issued within 5 days/# of contravention identified) by 30 June 2018	By Law Enforcement	Conduct inspection, Upon identifying a contravention a notice is issued	LIM 345	All wards	Income	OPEX	1/7/2017	30/6/2018	100% (# of contravention notices issued within 5 days/# of contravention identified)	100% (# of contravention notices issued within 5 days/# of contravention identified)	100% (# of contravention notices issued within 5 days/# of contravention identified)	100% (# of contravention notices issued within 5 days/# of contravention identified)	OPEX	OPEX	Duplicate notices	P & DEV
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Priority Issue	Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project Description	Location	Ward	Funding Source	Budget 17/18 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	18/19 R'000	19/20 R'000	Portfolio of Evidence	Dept
Basic Service Delivery and Infrastructure Development		7.7km road at Xikundu Ring upgraded from gravel to tar by 30 June 2018	New Indicator	Construction/Upgrading of 7.7km road at Xikundu Ring by 30 June 2018	Xikundu Ring Road	Upgrading of 7.7 km from Gravel to Tar	Xikundu		MIG	15,000.000	1/07/2017	30/06/2018	Box cutting; Road Layer works; Installation of Kerbs	Surfacing; Road marking; Installation of signs and Practical Completion	Project Hand Over	N/A	R 0	0	Appointment letter, acceptance letter, Progress report, minutes, IA and practical completion	TECH
Basic Service Delivery and Infrastructure Development		8 km road at Malamulele B upgraded from gravel to tar by 30 June 2018	New Indicator	Construction/Upgrading of 8 Km road at Malamulele B by 30 June 2018	Malamulele B Internal Streets	Upgrading of 8 km from Gravel to Tar	Malumulele B		MIG	49,765342.84	1/07/2017	30/07/2018	Box cutting; Road Layer works; Installation of Kerbs	Surfacing; Road marking; Installation of signs and Practical Completion	Project Hand Over	N/A	R 0	R 0	Appointment letter, acceptance letter, Progress report, minutes, IA and practical completion	TECH
Basic Service Delivery and Infrastructure Development		4 km road at Malamulele D upgraded from gravel to tar by 30 June 2018	New Indicator	Construction/Upgrading of 4 Km road at Malamulele D by 30 June 2018	Malamulele D Internal Streets	Upgrading of 4 km from Gravel to Tar	Malumulele B		MIG	612192.98	1/07/2017	30/06/2017	Box cutting; Road Layer works; Installation of Kerbs	Surfacing; Road marking; Installation of signs and Practical Completion	Project Hand Over	N/A	29,801432.75	0	Appointment letter, acceptance letter, Progress report, minutes, IA and practical completion	TECH
Basic Service Delivery and Infrastructure Development		3km road at Xithelani Ring upgraded from gravel to tar by 30 June 2018	New Indicator	Construction/Upgrading of 3 Km road at Xithelani by 30 June 2018	Xithelani Ring Road	Upgrading of 3 km from Gravel to Tar	Xithelani		MIG	17,102464.18	1/07/2017	30/06/2018	Box cutting; Road Layer works; Installation of Kerbs	Surfacing; Road marking; Installation of signs and Practical Completion	Project Hand Over	N/A	11,320 540.19	R0	Appointment letter, acceptance letter, Progress report, minutes, IA and practical completion	TECH
Basic Service Delivery and Infrastructure Development		To upgrade Xigalo Landfill site by 30 June 2018	New Indicator	Upgrading Landfill site at Xigalo by 30 June 2018	Xigalo Landfill Site	Upgrading of Landfill site	Xigalo		MIG	1,000 000	1/07/2017	30/06/2018	Box cutting; Road Layer works; Installation of Kerbs	Surfacing; Road marking; Installation of signs and Practical Completion	Project Hand Over	N/A	0	0	Appointment letter, acceptance letter, Progress report, minutes	TECH
Basic Service Delivery and Infrastructure Development		????? Km road to DCO Hospital upgraded from gravel to tar	New Indicator	Construction/Widening of road to DCO hospital by 30 June 2018	DCO Hospital Road	Construction of Electrical Network Infrastructure	Malumulele		MIG	1,000 000			Box cutting; Road Layer works; Installation of Kerbs	Surfacing; Road marking; Installation of signs and Practical Completion	Project Hand Over	N/A	0	0	Appointment letter, acceptance letter, Progress report, minutes	TECH
Basic Service Delivery and Infrastructure Development		To Connect electricity for ????? households at Mavamdla by June 2018	New Indicator	Connection and Electrification of ????? Households at Mavamdla by 30 June 2018	Electrification - Mavamdla	Construction of Electrical Network Infrastructure	Mavamdla		INEP	13,175 000	1/07/2017	30/06/2018	planting of poles, stringing of MV and LV lines	Completion of MV and LV networks.	Connect and energise ????? households.	N/A	0	0	Certificate of Completion	TECH
Basic Service Delivery and Infrastructure Development		To Connect electricity for ????? households at Makumeke Mavambe by June 2018	New Indicator	Connection and Electrification of ????? Households at Makumeke Mavambe by 30 June 2018	Electrification - Makumeke-Mavambe	Construction of Electrical Network Infrastructure	Makumeke Mavambe		INEP	4825 000	1/07/2017	30/06/2018	planting of poles, stringing of MV and LV lines	Completion of MV and LV networks.	Connect and energise???? households.	N/A	0	0	Certificate of Completion	TECH
Basic Service Delivery and Infrastructure Development	To create safe and healthy work environment	# of Health and Safety Representative trained by 30 June 2018	New Indicator	20 Health and Safety Representative trained by 30 June 2018	Training of Health and Safety Representative	Training of Health and Safety Representative	Administration	LIM 345	Income	OPEX	1/07/2017	30/06/2018	5	5	5	5	OPEX	OPEX	Report and Register	COM SERV
Basic Service Delivery and Infrastructure Development	To create safe and healthy work environment	# of Safety Inspections conducted by 30 June 2018	New Indicator	12 Safety Inspections conducted by 30 June 2018	Safety Inspections	Conducting of Inspection	Administration	LIM 345	Income	OPEX	1/07/2017	30/06/2018	3	3	3	3	OPEX	OPEX	Site Inspection Report	COM SERV

Basic Service Delivery and Infrastructure Development	To create safe and healthy work environment	% application for graves attended to ((# of grave application attended by # of grave application received) by 30 June 2018	New Indicator	100 % graves application attended to by 30 June 2018	Digging of Graves	Digging of graves	All Wards	LIM 345	Income	OPEX	1/07/2017	30/06/2018	100 % graves application attended	100 % graves application attended	100 % graves application attended	100 % graves application attended	OPEX	OPEX	Report and Register	COM SERV
Basic Service Delivery and Infrastructure Development	To provide drivers and motor vehicle licencing services to Communities	% application for learners driver permit issued (# of learners driver permit application issued by # of learners driver permit application received) by 30 June 2018	New Indicator	100 % learners driver permit application attended to by 30 June 2018	Learners Drivers Permit	Rendering services to communities in terms of learners permit	All wards	LIM 345	Income	OPEX	1/07/2017	30/06/2018	100 % learners driver permit application attended	100 % learners driver permit application attended	100 % learners driver permit application attended	100 % learners driver permit application attended	OPEX	OPEX	Report and Register	COM SERV
Basic Service Delivery and Infrastructure Development	To provide drivers and motor vehicle licencing services to Communities	% application for learners driver licences issued (# of driver licences application issued by # of drivers licences application received) by 30 June 2018	New Indicator	100 % driver licences application attended to by 30 June 2018	Drivers Licences	Rendering services to communities in terms of drivers licences	All wards	LIM 345	Income	OPEX	1/07/2017	30/06/2018	100 % driver licences application attended	100 % driver licences application attended	100 % driver licences application attended	100 % driver licences application attended	OPEX	OPEX	Report and Register	COM SERV
Basic Service Delivery and Infrastructure Development	To provide drivers and motor vehicle licencing services to Communities	% application for motor vehicles tested (# of applications for motor vehicles issued by # of motor vehicles applications received)	New Indicator	100 % motor vehicles tested by 30 June 2018	Motor Vehicles testing	Rendering services to the communities in terms of testing of vehicles	All wards	LIM 345	Income	OPEX	1/07/2017	30/06/2018	100 % motor vehicles tested	100 % motor vehicles tested	100 % motor vehicles tested	100 % motor vehicles tested	OPEX	OPEX	Report and Register	COM SERV
Basic Service Delivery and Infrastructure Development		# of sports facilities maintained by 30 June 2018	New Indicator	4 Sports Facilities maintained by 30 June 2018.(Mudavula, Malamulele, Merve,Boxing GYM and Tennis court	Maintanance of Sports Facilities	Maintaining Municipal Spors facilities	Mudavula, Malamulele, Merve,Boxing GYM and Tennis court		Income	OPEX	1/07/2017	30/06/2018	4 Sports Facilities maintained	4 Sports Facilities maintained	4 Sports Facilities maintained	4 Sports Facilities maintained	OPEX	OPEX	Appointment letter, acceptance letter, Progress report, minutes, IA and practical completion.	COM SERV
Basic Service Delivery and Infrastructure Development		# of Municipal building gardens maintained by 30 June 2018	New Indicator	4 Municipal building maintained by 30 June 2018.(DCO, Vuwani, Technical and Traffic)	Maintanance of Municipal Building	Maintaining Municipal Spors facilities	Municipal Buildings	LIM 345	Income	OPEX	1/07/2017	30/06/2018	4 Municipal building maintained	4 Municipal building maintained	4 Municipal building maintained	4 Municipal building maintained	OPEX	OPEX	Progress report, minutes, IA and practical completion.	COM SERV

KPA 3: LOCAL ECONOMIC DEVELOPMENT

Integrated local economy

Priority Issue/Programme	Development Objective	Key Performance Indicators/Measurable Objectives	Baseline	Annual Targets	Project Name	Project/Indicator Description	Location	Ward	Funding Source	Budget 15/16 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	16/17 R'000	17/18 R'000	Portfolio Of Evidence	Dept	
LOCAL ECONOMIC DEVELOPMENT (LOWER SDBIP)																					
Local Economic Development	Preferred Investment Destination	# of Community Base Strategic Plan developed(CBSP) by 30 June 2018	New Indicator	1 Community Base Strategic Plan developed(CBSP) by 30 June 2018	Community Base Strategic Plan	Development of the Community Base Strategic	LIM 345	All Wards	Income	OPEX	1/1/2018	30/6/2018	Development of draft the Community Base Stretegic Plan	Submit the Draft to Community Base Strategic Plan Council for noting	Public Participation	Submit the Draft Community Base Strategic Plan to Council for approval	OPEX	OPEX	Community Base Strategic Plan & Council Resolution	P & DEV	
Local Economic Development	Preferred Investment Destination	# of LED Strategy developed by 30 June 2018	New Indicator	1 LED Strategy developed by 30 June 2018	LED Strategy	Development of the the LED strategy	LIM 345	All Wards	Income	OPEX	1/07/2017	30/6/2018	Development of the the LED strategy	Submit the Draft LED strategy to Council for noting	Public Participation	Submit the Draft LED strategy to Council for approval	OPEX	OPEX	LED strategy & Council Resolution	P & DEV	
Local Economic Development	Preferred Investment Destination	# of supports provided to LED initiatives programmes by 30 June 2018	New Indicator	5 training provided to LED initiatives programmes by 30 June 2018	LED Initiatives	Orgaize training for LED initiatives	LIM 345	All Wards	Income	OPEX	1/1/2017	30/06/2018		1	1	1	2	OPEX	OPEX	Report and Attendance Registers	P & DEV
Local Economic Development	Preferred Investment Destination	# of support to be provided to Tourism initiatives	New Indicator	5 training provided to Tourisims initiatives programmes by 30 June 2018	Tourisims initiatives	Orgaize training for Tourism initiatives	LIM 345	All Wards	Income	OPEX	1/1/2017	30/06/2018		1	1	1	2	OPEX	OPEX	Report and Attendance Registers	P & DEV
Local Economic Development	Preferred Investment Destination	# of Municipal Brochures to be developed and circulated by 30 June 2018	New Indicator	300 Brochures to be developed and circulated by 30 June 2018	Branding of Malamulele	Develop and distribute Brochures to market the municipality	LIM 345	All Wards	Income	OPEX	1/1/2017	30/06/2018	Development of the Brochure	100	100	100	OPEX	OPEX	Brochures	P & DEV	

KPA 4: MUNICIPAL FINANCE VIABILITY AND MANAGEMENT

Sound Financial Management

Priorty Issue	Develop ment Objectiv	Key Performance Indicators/M	Baseline	Annual Targets	Project Name	Project Description	Locatio n	Ward	Fundin g Source	Budget 17/18 R'000	Start Date	End date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	18/19 R'000	19/20 R'000	Portfolio Of Evidence	
MUNICIPAL FINANCE AND VIABILITY MANAGEMENT (LOWER SDBIP)																				
Financial vaibility management	To Improve overall Financial Management of the Municipality	To review the revenue enhancement policies by 30 June 2018	New Indicator	Revenue enhancement policies reviewed by 30 June 2018	Revenue enhancement policies review	Send the policies for inputs by other department. Present the draft review to management. Submit to council for approval.	LIM345	Adminstration	Income	OPEX	1/1/2018	30/6/2018	N/A	N/A	Draft Reviewed Revenue enhancement policies (Rates, Tariff, Credit Control, Bad Debts)	Final Reviewed Revenue enhancement policies (Rates, Tariff, Credit Control, Debts Collection)	OPEX	OPEX	Draft/Final Policies (Rates Policy, Tariff Policy, Credit Control Policy, Debts Collection Policy)	
Financial vaibility management	To Improve overall Financial Management of the Municipality	To coordinate the signing of contracts and SLA by 30 June 2018	New Indicator	Coordination of signing of ??? contracts and SLA by 30 June 2018	Contract Managemnt	Coordinate the signing of Contracts and SLA of appointed Service Providers	LIM345	Adminstration	Income	OPEX	1/07/2017	30/6/2018	????? Contracts	N/A	N/A	?????? Contracts	OPEX	OPEX	Signed Contracts and signed SLA'S	
Financial vaibility management	To Improve overall Financial Management of the Municipality	To table the draft budget to council by 31 March 2018	New Indicator	Draft budget tabled to council by 31 March 2018	Draft budget	Collect budget from departments, Consolidate the budget, Present the draft to management, Submit to council for approval	LIM345	Adminstration	Income	OPEX	1/1/2018	31/3/2018	N/A	N/A	Draft budget tabled to council	N/A	OPEX	OPEX	Draft budget and Council Resolution	
Financial vaibility management	To Improve overall Financial Management of the Municipality	To submit the final budget to council by 31 May 2018	New Indicator	Final budget submitted to council by 31 May 2018	Final budget	Take the draft budget for public participation with the IDP. Incorporate inputs and submit the budget for final approval	LIM345	Adminstration	Income	OPEX	1/4/2018	31/5/2018	N/A	N/A	N/A	Final budget	OPEX	OPEX	Final budget and Council Resolution	
Financial vaibility management	To Improve overall Financial Management of the Municipality	To submit the Financial statements submitted to AG by 31 August 2017	New Indicator	Financial statements compiled and submit to AG by 31 August 2017	Financial statements	Compile the financial statement. Review the compiled financial statement. Present to management meeting. Submit to AG for auditing.	LIM345	Adminstration	Income	OPEX	1/7/2017	30/09/2017	Financial statements compiled and submitted to AG	N/A	N/A	N/A	OPEX	OPEX	Copy of Financial statements	
Financial vaibility management	To Improve overall Financial Management of the Municipality	Number of section 71 reports submitted to Treasury within 10 days after the end of the month by 30 June 2018	New Indicator	12 Section 71 Reports to be submitted to Treasury by 30 June 2018	Section 71 report submission	Compile the section 71 report. Submit to treasury within 10 days after month end. Submit to council for approval.	LIM345	Adminstration	Income	OPEX	1/07/2017	30/06/2018		3	3	3	3	OPEX	OPEX	Copy of acknowledgmemt of receipt by Treasuries
Financial vaibility management	To Improve overall Financial Management of the Municipality	% of tenders adjudicated within 90 days of closure period by 30 June 2018 (# of tenders adjudicated/# of tenders closed and due for adjudication)	New Indicator	100% (# tenders adjudicated by 30 June 2018 /# of tenders closed and due for adjudication)	Tender adjudication	Set date for adjudication committee. Adjudicate tenders within timeframe (90 days after closure of the tender). Write adjudication report to the Accounting Officer.	LIM345	Adminstration	Income	OPEX	1/07/2017	30/06/2018	100% (# tenders adjudicated/# of tenders closed and due for adjudication)	100% (# tenders adjudicated/# of tenders closed and due for adjudication)	100% (# tenders adjudicated/# of tenders closed and due for adjudication)	100% (# tenders adjudicated/# of tenders closed and due for adjudication)	OPEX	OPEX	Monthly Tender Reports	

KPA 4: MUNICIPAL FINANCE VIABILITY AND MANAGEMENT

Sound Financial Management

Priorty Issue	Develop ment Objectiv	Key Performance Indicators/M	Baseline	Annual Targets	Project Name	Project Description	Locatio n	Ward	Fundin g Source	Budget 17/18 R'000	Start Date	End date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	18/19 R'000	19/20 R'000	Portfolio Of Evidence
Financial vaibility management	To Improve overall Financial Management of the Municipality	% quotations processed within 18 days after approval by Accounting Officer by 30 by 30 June 2018(# of quotations processed/# of quotations received)	New Indicator	100% (# of quotations processed/# of quotations received) by 30 June 2018	Quotations	Set date for quotation committee. Assess the quotation within timeframe (90 days after closure of the tender). Write adjudication report to the Accounting Officer.	LIM345	Adminstration	Income	OPEX	1/07/2017	30/06/2018	100% (# of quotations processed/# of quotations received)	100% (# of quotations processed/# of quotations received)	100% (# of quotations processed/# of quotations received)	100% (# of quotations processed/# of quotations received)	OPEX	OPEX	Quotations Report
Financial vaibility management	To Improve overall Financial Management of the Municipality	To update a GRAP compliant Asset Register by 30 June 2018	New Indicator	GRAP Compliant Asset Register updated by 30 June 2018	Asset Register	Receive new acquisitions, Bar code and capture into the asset register. Capture the expense of the project in progress. When the project is completed the unbundling and capitalisation into the asset register takes effect	LIM345	Adminstration	Income	OPEX	1/07/2017	30/06/2018	Receive new acquisitions, Bar code and capture into the asset register. Capture the expense of the project in progress. When the project is completed the unbundling and capitalisation into the asset register takes effect	Receive new acquisitions, Bar code and capture into the asset register. Capture the expense of the project in progress. When the project is completed the unbundling and capitalisation into the asset register takes effect	Receive new acquisitions, Bar code and capture into the asset register. Capture the expense of the project in progress. When the project is completed the unbundling and capitalisation into the asset register takes effect	Receive new acquisitions, Bar code and capture into the asset register. Capture the expense of the project in progress. When the project is completed the unbundling and capitalisation into the asset register takes effect	OPEX	OPEX	Schedules of Asset Register movement

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Effective Community Participation

Priority Issue/Programme	Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project Description	Location	Ward	Funding Source	Budget 17/18 R'000	Start Date	End date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	18/19 R'000	19/20 R'000	Portfolio Of Evidence	Dept
5.5. GOOD GOVERNANCE AND PUBLIC PARTICIPATION (LOWER SDBIP)																				
Good Governance	Good Cooperative Governance	% Fraud and Anti-Corruption cases attended by 30 June 2018 (# of cases attended/# of cases reported)	New Indicator	100% (# of cases attended/# of cases reported) by June 2018	Fraud and Anti-Corruption	Investigate allegations of fraud and corruption	LIM345	Administration	Income	OPEX	1/7/2017	30/6/2018	100% (# of cases attended/# of cases reported)	100% (# of cases attended/# of cases reported)	100% (# of cases attended/# of cases reported)	100% (# of cases attended/# of cases reported)	OPEX	OPEX	Case Register	MM
Good Governance	Good Cooperative Governance	To coordinate 310 ward committee meetings by 30 June 2018	New Indicator	310 Ward Committee meetings coordinated by 30 June 2018	Support services for monthly ward committee meetings	Support services through PPOs to have monthly ward committee meetings in each of 31 wards	LIM345	Administration	Income	OPEX	1/7/2017	30/6/2018	Coordinate 31 ward committee meetings and submit quarterly ward committees' report to Council.	Coordinate 31 ward committee meetings and submit quarterly ward committees' report to Council.	Coordinate 31 ward committee meetings and submit quarterly ward committees' report to Council.	Coordinate 31 ward committee meetings and submit quarterly ward committees' report to Council.	OPEX	OPEX	Minutes, Attendance register, Ward committee quarterly report	CORP
Good Governance	Good Cooperative Governance	To submit the three (3) year Internal Audit rolling plan and Annual plan to council for approval by 30 June 2018	New Indicator	Approved three (3) year Internal Audit rolling plan and Annual plan by 30 June 2018	Internal Audit 3 Year Plan	Develop the internal audit 3 year plan	LIM345	Administration	Income	OPEX	1/4/2018	30/6/2018	N/A	N/A	N/A	Approved three (3) year Internal Audit rolling plan and Annual plan	OPEX	OPEX	Copy of the plan	MM
Good Governance	Good Cooperative Governance	% implementation of the Approved Internal Audit Plan by 30th June 2017 (# of queries addressed/# of queries in the action plan) by 30 June 2018	New Indicator	100% implementation of the Approved Internal Audit Plan by 30 June 2018	Internal Audit Plan	Implementation of the Approved Internal Audit Plan	LIM345	Administration	Income	OPEX	1/7/2017	30/6/2018	100% (# of projects executed/# of projects in the action plan)	100% (# of projects executed/# of projects in the action plan)	100% (# of projects executed/# of projects in the action plan)	100% (# of projects executed/# of projects in the action plan)	OPEX	OPEX	Internal Audit report to Audit and Performance Audit Committee	
Good Governance	Good Cooperative Governance	% implementation of the AG(SA) action plan by 30 June 2018	New Indicator	100% implementation of the AG(SA) action plan by 30 June 2018	AG(SA) action plan	Implementation of the AG(SA) action plan	LIM345	Administration	Income	OPEX	1/7/2017	30/6/2018	100% (# of queries resolved/# of queries in the action plan)	100% (# of queries resolved/# of queries in the action plan)	100% (# of queries resolved/# of queries in the action plan)	100% (# of queries resolved/# of queries in the action plan)	OPEX	OPEX	Progress report	MM
Good Governance	Good Cooperative Governance	# of Audit and Performance Audit Committee meetings held by 30 June 2018	New Indicator	4 Audit and Performance Committee to be held by 30 June 2018	Audit and Performance Audit Committee	Organize Audit and Performance Audit Committee meetings	LIM345	Administration	Income	OPEX	1/7/2017	30/6/2018	1 Audit and Performance Audit Committee	1 Audit and Performance Audit Committee	1 Audit and Performance Audit Committee	1 Audit and Performance Audit Committee	OPEX	OPEX	Minutes, Attendance register, invitations	MM
Good Governance	Good Cooperative Governance	# of Audit and Performance Audit Committee Reports developed and submitted to Council by 30 June 2018	New Indicator	4 Audit and Performance Audit Committee Reports developed and submitted to Council by 30 June 2018	Audit and Performance Audit Committee Reports	Develop Audit and Performance Audit Committee Reports	LIM345	Administration	Income	OPEX	1/7/2017	30/6/2018	1 Audit and Performance Audit Committee Reports	1 Audit and Performance Audit Committee Reports	1 Audit and Performance Audit Committee Reports	1 Audit and Performance Audit Committee Reports	OPEX	OPEX	Council resolution, Attendance register	MM
Good Governance	Good Cooperative Governance	# of Audit Steering Committee meetings held by 30 June 2018	New Indicator	8 Audit Steering Committee meetings held by 30 June 2018	Audit Steering Committee	Organize Audit Steering Committee meetings	LIM345	Administration	Income	OPEX	1/7/2017	30/6/2018	2 Audit Steering Committee	2 Audit Steering Committee	2 Audit Steering Committee	2 Audit Steering Committee	OPEX	OPEX	Minutes, Attendance register, invitations	MM
Good Governance	Good Cooperative Governance	To award 15 bursaries to qualifying learners by 30 June 2018	New Indicator	15 Bursaries to be awarded to qualifying needy learners by 31 March 2018	Bursaries	Awarding of bursaries to needy students	LIM345	Administration	Income	OPEX	1/7/2017	30/6/2018	Advertisement for applicants to respond	Selection of the qualifying students	Award 15 bursaries to qualifying applicants	N/A	OPEX	OPEX	Advert and Letters of bursary awards	MM

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Effective Community Participation

Priority Issue/Programme	Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project Description	Location	Ward	Funding Source	Budget 17/18 R'000	Start Date	End date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	18/19 R'000	19/20 R'000	Portfolio Of Evidence	Dept
Good Governance	Good Cooperative Governance	% qualifying households provided with indigent burials by 30 June 2018 (# of indigent burials /# of indigent burial request)	New Indicator	100% (# of indigent burials /# of indigent burial request) by 30 June 2018	Indigent Support	Conduct Assessment and offer indigent support to qualifying members of community as per the request for indigent support	LIM345	Administration	Income	OPEX	1/7/2017	30/6/2018					OPEX	OPEX		
Good Governance	Good Cooperative Governance	# of Library and Archives - Library outreach Coordinated by 30 June 2018	New Indicator	16 Library outreach to be conducted by 30 June 2018	Library Outreach Program		LIM345	Administration	Income	OPEX	1/7/2017	30/09/2018	Conduct four(4) library outreach	Conduct four(4) library outreach	Conduct four(4) library outreach	Conduct four(4) library outreach	OPEX	OPEX	Attendance registers	COMM
Good Governance	Good Cooperative Governance	# of traditional authorities events supported by 30 June 2018	New Indicator	???? Traditional Authorities to be supported by 30 June 2018	Traditional authority Support	Support Events organized by traditional authorities	LIM345	Administration	Income	OPEX	1/7/2016	30/06/2017	3 traditional authorities events supported	2 traditional authorities events supported	2 traditional authorities events supported		OPEX	OPEX	Attendance registers	MM
Good Governance	Good Cooperative Governance	# of Mayor's Tournaments to be coordinated by 30 June 2018	New Indicator	1 Mayor's Tournament coordinated by 30 June 2018	Mayor's Tournament	Coordinate sporting activities and provide support to the sport teams	LIM345	Administration	Income	OPEX	1/7/2017	30/06/2018	N/A	Mayor's tournament promotional and participating teams awards materials procured	Mayor's Tournament coordinated and finals played		OPEX	OPEX	Report	MM
Good Governance	Good Cooperative Governance	# of activities conducted on special programs by 30 June 2017(HIV/AIDS, Disability, Gender, Child and Old age and Youth)	New Indicator	20 Special Programs organized by 30 June 2018	Special Programs	Organize and conduct the special programs undertaken in the different desks of the Special Programs Unit	LIM345	Administration	Income	OPEX	1/03/2018	31/03/2018	4	4	4	4	OPEX	OPEX	Attendance registers, Signed minutes, Invitations, programs Close out report	MM
Good Governance	Good Cooperative Governance	To develop LIM 345 Communications Strategy by 30 June 2018	New Indicator	Communication Strategy reviewed by 30 June 2018	Review of Communication Strategy	Submission of the draft communication strategy to council	LIM345	Administration	Income	OPEX	1/07/2017	30/06/2018	Submit the Draft Communication Strategy to Council for approval	N/A	N/A	N/A	OPEX	OPEX	Approved Communication strategy and council resolution policy and council resolution	MM
Good Governance	Good Cooperative Governance	# of imbizo convened by 30 June 2018	New Indicator	4 imbizo convened by 30 June 2018	Public Participation	Consult members of the public on service delivery issues	LIM345	Administration	Income	OPEX	1/07/2017	30/06/2018	1 Imbizo	1 Imbizo	1 Imbizo	1 Imbizo	OPEX	OPEX	Attendance register and Programme	MM
Good Governance	Good Cooperative Governance	# Councillors Report back meetings coordinated by 30 June 2018	New Indicator	144 Report Councillors Back meetings convened by 30 June 2018	Ward Public Report Back meetings	Consult members of the public on service delivery issues	LIM345	Administration	Income	OPEX	1/07/2017	30/06/2018	31 Ward Public Meetings	31 Ward Public Meetings	31 Ward Public Meetings	31 Ward Public Meetings	OPEX	OPEX	Attendance Registers and Minutes	CORP
Good Governance	Good Cooperative Governance	# of MPAC Public Hearing to be coordinated by 31 March 2018	New Indicator	1 MPAC Public Hearing to be coordinated by 31 March 2018	MPAC Public Hearing	Conduct public hearing of the 2016/17 Annual Report	LIM345	Administration	Income	OPEX	1/07/2017	30/06/2018	N/A	N/A	Conduct MPAC public Hearing on 2015/16 Annual Report	N/A	OPEX	OPEX	Attendance registers and Advert	CORP
Good Governance	Good Cooperative Governance	To conduct Customer Satisfaction Survey by 30 June 2018	New Indicator	1 Customer Satisfaction Survey conducted by 30 June 2018	Customer Satisfaction Survey	Distribution of Customer Satisfaction survey questionnaire to communities to collect information on customer satisfaction	LIM345	Administration	Income	OPEX	1/07/2017	30/06/2018	Development of Customer Satisfaction Survey Forms and distribute to communities for completion and Compile a report	N/A	N/A	N/A	OPEX	OPEX	Reports and Questionnaires	MM

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Effective Community Participation

Priority Issue/Programme	Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project Description	Location	Ward	Funding Source	Budget 17/18 R'000	Start Date	End date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	18/19 R'000	19/20 R'000	Portfolio Of Evidence	Dept
Good Governance	Good Cooperative Governance	% Disaster cases attended to by 30 June 2018	New Indicator	100% (500)Disaster cases attended as and when need arises by 30 June 2018	Disaster Response coordination	Attending to disaster cases	LIM345	Administration	Income	OPEX	1/07/2017	30/06/2018	100% Disaster cases attended as and when need arises	100% Disaster cases attended as and when need arises	100% Disaster cases attended as and when need arises	100% Disaster cases attended as and when need arises	OPEX	OPEX	Assessment reports	MM
Good Governance	Good Cooperative Governance	% national disaster recovery projects coordinated by 30 June 2018	New Indicator	100%(32 National Projects) Disaster Recover Projects Cordinated by 30 June 2018	Disaster Recovery Projects	Coordination of national disaster projects	LIM345	Administration	Income	OPEX	1/07/2017	30/06/2018	100% Disaster Recover Projects Cordinated	100% Disaster Recover Projects Cordinated	100% Disaster Recover Projects Cordinated	100% Disaster Recover Projects Cordinated	OPEX	OPEX	Reports	MM
Good Governance	Good Cooperative Governance	To develop of Disaster Management Plan by 30 June 2018	New Indicator	1 Disaster Management Plan developed by 30 June 2018	Disaster Management Plan	Development of the disaster managemnet plan	LIM345	Administration	Income	OPEX	1/07/2017	30/06/2018	Appointment of service provider & project schedule	Research	DM plan draft stakeholder consultation	DM plan approval by Council	OPEX	OPEX	Copy of approved DM plan	MM
Good Governance	Good Cooperative Governance	To host the celebration of Heritage Day Celebration	New Indicator	1 event of Heritage Day Celebration to be held in September 2017	Heritage Day Celebration	To host Heritage Day Celebration	LIM345	Administration	Income	OPEX	1/07/2017	30/06/2018	Heritage Day Celebration held	N/A	N/A	N/A	OPEX	OPEX	purchase requisitions & attendance register	COMM
Good Governance	Good Cooperative Governance	To procure Sports equipments for identified sporting codes from the wards	New Indicator	To procure sporting equipments by June 2017	Sport Development	To procure sporting equipments	LIM345	Administration	Income	OPEX	1/07/2017	30/06/2018	N/A	N/A	N/A	2 sports teams supported with sporting equipment	OPEX	OPEX	purchase requisitions and proof of payment	COMM
Good Governance	Good Cooperative Governance	To Coordinate and host indigenous games within the community	New Indicator	To coordinate the selection of local team of Indigenous by June 2017	Indigenous Games	1 local Indigenous games to be hosted by June 2017	LIM345	Administration	Income	OPEX	1/07/2017	30/06/2018	N/A	N/A	N/A	Local indigenous games selected conducted	OPEX	OPEX	Purchase requisitions and attendance register	COMM

1. BUDGETED MONTHLY CASH FLOW																
LIM345 Makhado-Thulamela - Supporting Table SA30 Budgeted monthly cash flow																
MONTHLY CASH FLOWS	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Cash Receipts By Source														1		
Property rates	665	665	674	673	675	648	650	675	667	675	680	694	8 041	9 000	10 000	
Service charges - electricity revenue																
Service charges - water revenue																
Service charges - sanitation revenue																
Service charges - refuse revenue	290	299	281	280	283	277	285	300	285	299	300	335	3 514	3 700	4 300	
Service charges - other																
Rental of facilities and equipment	190	190	197	197	200	250	100	179	210	197	196	192	2 298	2 335	2 377	
Interest earned - external investments	210	200	190	190	190	195	190	195	196	195	140	109	2 200	2 400	2 600	
Interest earned - outstanding debtors	33	34	32	33	34	42	32	33	31	32	33	31	400	450	490	
Dividends received																
Fines, penalties and forfeits	0		5	6	9	10	8	7	5	7	8	5	70	197	200	
Licences and permits	350	360	325	330	320	340	380	360	352	360	365	358	4 200	4 439	4 688	
Agency services	85	87	75	70	72	79	120	85	75	75	79	98	1 000	1 168	1 239	
Transfer receipts - operational	77 438			108 413					123 901			(0)	309 752	327 473	341 515	
Other revenue	400	416	420	425	430	412	417	418	419	417	440	398	5 012	5 264	5 940	
Cash Receipts by Source	79 661	2 251	2 199	110 617	2 213	2 253	2 182	2 252	126 141	2 257	2 241	2 220	336 487	356 426	373 349	
Other Cash Flows by Source																
Transfer receipts - capital	8 457				35 519				57 509			5 130	106 615	95 345	106 478	
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)																
Proceeds on disposal of PPE																
Short term loans																
Borrowing long term/refinancing																
Increase (decrease) in consumer deposits																
Decrease (increase) in non-current debtors																
Decrease (increase) other non-current receivables																
Decrease (increase) in non-current investments																
Total Cash Receipts by Source	88 118	2 251	2 199	110 617	37 732	2 253	2 182	2 252	183 650	2 257	2 241	7 350	443 102	451 771	479 827	
Cash Payments by Type																
Employee related costs	9 483	9 483	9 483	9 483	9 483	9 483	9 483	9 483	9 483	9 483	9 483	9 492	113 805	120 292	127 029	
Remuneration of councillors	2 508	2 508	2 508	2 508	2 508	2 508	2 508	2 508	2 508	2 508	2 508	2 508	30 098	31 784	33 564	
Finance charges	27	28	30	28	27	26	27	28	25	25	25	35	330	400	410	
Bulk purchases - Electricity																
Bulk purchases - Water & Sewer																
Other materials	375	380	387	360	376	390	387	397	360	365	370	353	4 500	8 376	12 000	
Contracted services	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	18 000	19 545	20 300	
Transfers and grants - other municipalities																
Transfers and grants - other	250	250	250	250	250	250	250	250	250	250	250	250	3 000	3 171	3 349	
Other expenditure	320	3 100	3 300	3 400	3 600	3 100	3 400	3 500	3 600	3 000	4 000	4 939	39 259	54 570	59 010	
Cash Payments by Type	14 463	17 249	17 458	17 529	17 744	17 257	17 555	17 666	17 726	17 131	18 136	19 077	208 993	238 138	255 660	
Other Cash Flows/Payments by Type																
Capital assets	10 500	10 700	10 600	13 000	9 000	7 000	7 000	12 000	13 000	13 000	14 000	11 815	131 615	115 345	124 478	
Repayment of borrowing																
Other Cash Flows/Payments																
Total Cash Payments by Type	24 963	27 949	28 058	30 529	26 744	24 257	24 555	29 666	30 726	30 131	32 136	30 893	340 608	353 483	380 138	
NET INCREASE/(DECREASE) IN CASH HELD	63 155	(25 698)	(25 859)	80 088	10 988	(22 004)	(22 373)	(27 414)	152 924	(27 874)	(29 895)	(23 543)	102 494	98 288	99 689	
Cash/cash equivalents at the month/year begin:	90 000	153 155	127 457	101 598	181 685	192 674	170 670	148 296	120 882	273 806	245 932	216 037	90 000	192 494	290 782	
Cash/cash equivalents at the month/year end:	153 155	127 457	101 598	181 685	192 674	170 670	148 296	120 882	273 806	245 932	216 037	192 494	192 494	290 782	390 471	
References																
1. Note that this section of Table SA 30 is deliberately not linked to Table A4 because timing differences between the invoicing of clients and receiving the cash means that the cashflow will differ from budgeted revenue, and similarly for budgeted expenditure. However for the MTRF it is now directly linked to A7.																
					17 529	17 744	17 257	17 555	17 666	17 726	17 131	18 136	19 077	208 993	238 138	255 660
					80 088	10 988	(22 004)	(22 373)	(27 414)	152 924	(27 874)	(29 895)	(23 543)	102 494	98 288	99 689

1. BUDGETED MONTHLY REVENUE AND EXPENDITURE (MUNICIPAL VOTE)

LIM345 Makhado-Thulamela - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2017/18										Medium Term Revenue and Expenditure Framework				
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +2	
R thousand																
Revenue - Functional																
Governance and administration		75 000	5 000	5 000	108 000	4 000	5 000	6 000	–	97 000	6 000	6 000	12 047	329 047	342 653	357 605
Executive and council													–	–	–	–
Finance and administration		75 000	5 000	5 000	108 000	4 000	5 000	6 000		97 000	6 000	6 000	12 047	329 047	342 653	357 605
Internal audit													–	–	–	–
Community and public safety		190	190	197	197	200	250	100	179	210	197	196	292	2 398	15 786	16 698
Community and social services		190	190	197	197	200	250	100	179	210	197	196	292	2 398	2 535	2 677
Sport and recreation													–	–	13 252	14 022
Public safety													–	–	–	–
Housing													–	–	–	–
Health													–	–	–	–
Economic and environmental services		800	716	905	731	439	722	825	925	624	624	808	83 473	91 592	83 857	88 714
Planning and development		800	716	900	725	430	712	817	918	619	617	800	958	9 012	9 347	9 875
Road transport		0	–	5	6	9	10	8	7	5	7	8	82 515	82 580	74 510	78 839
Environmental protection													–	–	–	–
Trading services		2 401	3 401	3 601	3 401	2 401	1 401	1 401	1 901	1 701	401	401	403	22 814	12 005	18 478
Energy sources		2 000	3 000	3 200	3 000	2 000	1 000	1 000	1 500	1 300			–	18 000	7 000	13 000
Water management													–	–	–	–
Waste water management													–	–	–	–
Waste management		401	401	401	401	401	401	401	401	401	401	401	403	4 814	5 005	5 478
Other		500	450	470	450	440	450	430	500	495	500	500	260	5 400	5 708	6 028
Total Revenue - Functional		78 891	9 757	10 173	112 779	7 480	7 823	8 756	3 505	99 985	7 722	7 905	96 475	451 251	460 010	487 523
			13 663	14 470	116 701	10 110	9 785	10 673	6 102	102 114	8 536	8 901				
Expenditure - Functional																
Governance and administration		13 324	12 428	12 938	13 448	13 228	13 338	13 139	13 233	13 338	13 937	13 408	14 260	160 021	176 329	186 788
Executive and council		3 258	3 258	3 258	3 258	3 258	3 258	3 258	3 258	3 258	3 258	3 258	3 258	39 098	41 784	44 564
Finance and administration		9 900	9 000	9 500	10 000	9 800	9 900	9 700	9 800	9 900	10 500	10 000	10 923	118 923	132 395	139 954
Internal audit		166	170	180	190	170	180	181	175	180	179	150	79	2 000	2 150	2 270
Community and public safety		1 808	1 709	1 758	1 650	1 730	1 670	1 630	1 800	1 750	1 925	2 200	1 670	21 300	24 148	26 746
Community and social services		600	500	550	450	430	420	430	500	550	600	900	870	6 800	7 935	9 043
Sport and recreation		1 208	1 209	1 208	1 200	1 300	1 250	1 200	1 300	1 200	1 325	1 300	800	14 500	16 213	17 703
Public safety													–	–	–	–
Housing													–	–	–	–
Health													–	–	–	–
Economic and environmental services		4 966	5 370	4 800	4 900	4 900	4 799	4 800	5 000	5 000	5 000	4 800	5 265	59 600	67 624	73 701
Planning and development		2 091	2 500	2 000	2 100	2 000	1 999	2 000	2 100	2 100	2 000	1 800	2 410	25 100	27 786	30 593
Road transport		2 875	2 870	2 800	2 800	2 900	2 800	2 800	2 900	2 900	3 000	3 000	2 855	34 500	39 838	43 108
Environmental protection													–	–	–	–
Trading services		1 666	1 500	1 500	1 600	1 700	1 700	1 600	1 700	1 800	1 800	1 800	1 634	20 000	23 000	25 000
Energy sources													–	–	–	–
Water management													–	–	–	–
Waste water management													–	–	–	–
Waste management		1 666	1 500	1 500	1 600	1 700	1 700	1 600	1 700	1 800	1 800	1 800	1 634	20 000	23 000	25 000
Other		400	399	410	400	350	380	390	380	390	390	390	521	4 800	5 160	5 449
Total Expenditure - Functional		22 164	21 406	21 406	21 998	21 908	21 887	21 559	22 113	22 278	23 052	22 598	23 350	265 721	296 260	317 684
Surplus/(Deficit) before assoc.		56 727	-11 649	-11 233	90 781	-14 428	-14 064	-12 803	-18 608	77 707	-15 330	-14 693	73 125	185 530	163 750	169 838
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	56 727	-11 649	-11 233	90 781	-14 428	-14 064	-12 803	-18 608	77 707	-15 330	-14 693	73 125	185 530	163 750	169 838
References																
1. Surplus (Deficit) must reconcile with Budgeted Financial Performance check																
														334	214	1 140

1. BUDGETED MONTHLY CAPITAL EXPENDITURE (STANDARD CLASSIFICATION)

LIM345 Makhado-Thulamela - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Yea	Budget Yea 2019/20	Budget Year +2
R thousand																
Capital Expenditure - Functional	1															
Governance and administration		400	640	500	510	871	167	1 375	175	380	180	585	717	6 500	5 400	5 100
Executive and council		100	140	160	160	171	167	175	175	180	180	175	217	2 000	2 000	1 800
Finance and administration		300	500	340	350	700		1 200		200		410		4 000	3 000	3 000
Internal audit													500	500	400	300
Community and public safety		–	900	–	500	300	–	600	500	200	300	–	500	3 800	16 252	16 022
Community and social services			900		500	300		600	500	200	300		500	3 800	3 000	2 000
Sport and recreation													–	–	13 252	14 022
Public safety													–	–	–	–
Housing													–	–	–	–
Health													–	–	–	–
Economic and environmental services		5 219	6 300	7 000	8 600	8 700	7 000	6 216	7 100	8 000	7 500	7 000	7 023	85 658	76 210	80 522
Planning and development		219	300		600	200	100	216	200	500			300	2 635	2 000	2 000
Road transport		5 000	6 000	7 000	8 000	8 500	6 900	6 000	6 900	7 500	7 500	7 000	6 723	83 023	74 210	78 522
Environmental protection													–	–	–	–
Trading services		1 200	2 400	1 600	2 100	1 800	1 000	1 700	1 800	1 650	1 850	2 100	1 800	21 000	9 500	15 000
Energy sources		1 000	1 500	1 600	1 700	1 700	1 000	1 400	1 400	1 350	1 850	1 700	1 800	18 000	7 000	13 000
Water management													–	–	–	–
Waste water management													–	–	–	–
Waste management		200	900		400	100		300	400	300		400	–	3 000	2 500	2 000
Other													14 657	14 657	7 983	7 834
Total Capital Expenditure - Functio	2	6 819	10 240	9 100	11 710	11 671	8 167	9 891	9 575	10 230	9 830	9 685	24 697	131 615	115 345	124 478
Funded by:																
National Government		9 000	8 200	9 000	10 000	8 000	5 000	6 000	10 500	10 600	11 000	12 000	7 315	106 615	95 345	106 478
Provincial Government													–	–	–	–
District Municipality													–	–	–	–
Other transfers and grants													–	–	–	–
Transfers recognised - capital		9 000	8 200	9 000	10 000	8 000	5 000	6 000	10 500	10 600	11 000	12 000	7 315	106 615	95 345	106 478
Public contributions & donations													–	–	–	–
Borrowing													–	–	–	–
Internally generated funds		1 500	2 500	1 600	3 000	1 000	2 000	1 000	1 500	2 400	2 000	2 000	4 500	25 000	20 000	18 000
Total Capital Funding		10 500	10 700	10 600	13 000	9 000	7 000	7 000	12 000	13 000	13 000	14 000	11 815	131 615	115 345	124 478

References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates

2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure check

1. THREE YEAR CAPITAL WORKS PLAN (, 2017/2018, 2018/19 AND 2019/20) DETAILED CAPITAL WORKS PLAN BROKEN DOWN BY WARD OVER THREE YEARS					
WARD	PROJECT NAME	MTREF BUDGET	2017/2018	2018/19	2019/20
	Xikundu Ring Road		15, 000. 000	R0	R0
	Malamulele B Internal Streets		49, 765342.84	R0	R0
	Malamulele D Internal Streets		612192,98	29, 801432.75	R0
	Xitlhelani Ring Road		17, 102464.18	11, 320 540.19	R0
	Xigalo Landfill Site		1, 000 000	R0	R0
	DCO Hospital Road		1, 000 000	R0	R0
	Electrification - Mavandla		4825 000	R0	

A. APPROVAL OF THE SDBIP BY THE MAYOR

Section 53 of the Municipal Finance Management act (Act no 56 of 2003), states that the Mayor of a municipality must- take all reasonable steps to ensure that the municipality approves its annual budget before the start of the budget and that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget.

Recommendation by The Municipal Manager that the mayor approves the SDBIP 2017/2018

NGOBENI TC
MUNICIPAL MAANGER

DATE

CLLR. BILA TJ
MAYOR

DATE